### SHANKSVILLE-STONYCREEK SD

PO Box 128

Comprehensive Plan | 2022 - 2025

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### **MISSION STATEMENT**

The mission of the Shanksville-Stonycreek School District is to maximize the potential of the whole student in a safe environment while maintaining the unique character of our community school.

### **VISION STATEMENT**

We will achieve the mission by providing a caring, stimulating, and safe comprehensive learning environment which focuses on academics, technology (Science, Technology Engineering, Arts, Math - STEAM), communication and career readiness to create individuals capable of problem solving and who are equipped morally, intellectually, physically, socially, and emotionally, to function as life-long learners in a multicultural, every-changing world.

### **EDUCATIONAL VALUE STATEMENTS**

#### **STUDENTS**

There are many values that must be identified and developed as part of every student's educational program such as: • Every student is valued and respected • Acceptance and respect for all students represented in a multi-cultural society • A clean, well-maintained, and safe learning facility is necessary for students to thrive and learn • School safety is a primary concern for all students • Parent and community partnerships will be developed to enhance opportunities for all students • Social and emotional support is necessary for proper student development • Qualified and dedicated staff members are crucial to students academic, physical, and academic development • Availability and training on the use of the most recent technology for all students • Academic, vocational, and military opportunities are made available to all students • Availability to current educational programming and curriculum approved by the Pennsylvania Department of Education • High expectations for appropriate and respectful behavior • Encouragement to become life-long learners, independent thinkers, and problem solvers

### **STAFF**

There are many values that must be identified and developed as part of every staff members daily responsibilities: • Every student must be valued and respected • Be prepared and trained on school safety protocols to provide a safe environment for students • Highly qualified teachers who participate in ongoing professional development • Dedicated staff members who treat all students with respect, caring, and concern • Open communication with students, parents, and administrators • Staff members should provide a safe, nurturing, and equitable learning environment for all students • Use and instruction on the most current technology available • High expectations for students to become life-long learners who think independently and use problem solving skills throughout their educational process • To use current educational programming and curriculum made available through the Pennsylvania Department of Education • To prepare all students for academic, vocational, and military careers in a competitive, global society • Acceptance of all students in a multicultural society

### **ADMINISTRATION**

There are many values that must be identified and developed by school administrator to provide and enhance learning opportunities for staff and students such as: • Every student is valued and respected • Acceptance and respect for all students and staff members represented in a

multi-cultural society • A clean, well-maintained, and safe learning facility is necessary for students and staff to thrive, learn and instruct • School safety is a primary concern for all students and staff members • Parent and community partnerships will be developed to enhance opportunities for all students and staff members • Social and emotional support is necessary for proper student and staff development • Hiring of qualified and dedicated staff members is crucial to students' academic, physical, and academic development • Providing professional development and training on the use of the most recent technology for all students and staff members • Academic, vocational, and military opportunities are made available to all students • Availability to current educational programming and curriculum approved by the Pennsylvania Department of Education • High expectations for appropriate and respectful behavior • Encouragement for students and staff members to become life-long learners, independent thinkers, and problem solvers

### **PARENTS**

There are many values that must be identified and developed by parents to provide and enhance learning opportunities for students such as: • Every student is valued and respected • Acceptance and respect for all students and staff members represented in a multi-cultural society • To encourage students to participate in educational and extra-curricular activities made available by the school district • Being aware that school safety is a primary concern for all students and staff members • Parent and community partnerships will be developed to enhance opportunities for all students and staff members • Social and emotional support is necessary for proper student development • Cooperating and communicating with teachers and administrators on student issues • Being familiar with, and encouraging students to follow school rules and safety protocols • Providing proper clothing, meals, and shelter for students to allow them to participate fully in academic programs and school activities • Participate in appropriate behavior at all school-sponsored events • Use available school resources to enhance student safety, education, and emotional well-being • Encourage students to be life-long learners

### **COMMUNITY**

There are many values that must be identified and developed by the community to provide learning opportunities for students such as: • Every student is valued and respected • Acceptance and respect for all students and staff members represented in a multi-cultural society • To encourage students to participate in educational and extra-curricular activities made available by the school district • Being aware that school safety is a primary concern for all students and staff members • Parent and community partnerships will be developed to enhance opportunities for all students and staff members • Social and emotional support is necessary for proper student development • Cooperating and communicating with school activities • Being familiar with, and encouraging students to follow school rules and safety protocols •

Providing proper clothing, meals, and shelter for students to allow them to participate fully in academic programs and school activities •

Participate in appropriate behavior at all school-sponsored events • Use available school resources to enhance student safety, education, and emotional well-being

### **OTHER (OPTIONAL)**

There are unique values for students, staff, administration, and community members that must be identified and developed in a post-COVID society to provide and enhance learning opportunities for students such as: • Every student is valued and respected • Acceptance and respect for all students and staff members represented in a multi-cultural society • To encourage students to continue monitoring health-related issues, trends, and mitigation • Being aware that school safety is a primary concern for all students and staff members • Parent and community partnerships will be developed to enhance opportunities for all students and staff members • Social and emotional support is necessary for proper student and staff development • Hiring qualified and effective employees that can address a variety of district needs • Being familiar with, and encouraging students to follow school rules and safety protocols • Adjusting to new instructional formats such as virtual instruction, working from home, and other creative instructional strategies

# **STEERING COMMITTEE**

Name	Position	Building/Group
Dr. Samuel J. Romesberg, III	Administrator	Shanksville-Stonycreek SD
Mr. Lucas Mihelcic	Staff Member	Shanksville-Stonycreek SD
Mrs. Megan Ervin	Staff Member	Shanksville-Stonycreek SD
Mr. John Patton	Staff Member	Shanksville-Stonycreek SD
Rev. Jay Shaffer	Community Member	Shanksville-Community SD
Mr. Connor Manculich	Student	Shanksville-Stonycreek SD
Mrs. Autumn Childers	Community Member	Shanksville-Community SD
Mr. Chris Brant	Board Member	Shanksville-Stonycreek SD
Mr. Marty Petrosky	Administrator	Shanksville-Stonycreek SD
Mr. Reno Barkman	Administrator	Shanksville-Stonycreek SD

### **ESTABLISHED PRIORITIES**

# Priority Statement Category

Another top priority is the incorporation of new technology and remote teaching practices to our daily routine. The pandemic has taught us a lot, in a short amount of time, about how we can and should be using technology more efficiently and reliably as an instructional resource. Teaching our students and parents how virtual learning and remote instruction works and what they can do to support the students in this initiative. We will continue to focus on improving the use of technology during instruction and place it high on our priority list.

Essential
Practices 1:
Focus on
Continuous
Improvement
of Instruction

Outcome

We began our curriculum update initiative in 2021. Challenges we face are finding ample time for staff to work on curriculum updates and development. Challenges also include finding consistent vendors to hire that specialize in curriculum development to lead the staff through this process. We will continue to rely on our local Intermediate Unit for assistance. Continuing and finishing our curriculum update will remain a priority.

Essential
Practices 3:
Provide
StudentCentered
Support

**Systems** 

# **ACTION PLAN AND STEPS**

# **Evidence-based Strategy**

The Standards Aligned System

### **Measurable Goals**

Goal Nickname	Measurable Goal Statement (Smart Goal)
Curriculum Development	It is the goal of the Shanksville-Stonycreek School District to develop and revise the district's Pre K - 12 curriculum to be completed and finalized by the end of the 2025 school year.

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
Assessment of current curriculum, scope & sequence, course framing, Year-at-a-Glance formatting, template selection.	2022-06-01 - 2023-05-31	SSSD Technology/Curriculum Coordinator, SSSD Superintendent, SSSD and Intermediate Unit Curriculum Specialists	Intermediate Unit Curriculum Specialists, current curriculum, template examples, Year- at-a-Glance template, student achievement data, access to SAS portal,

### **Anticipated Outcome**

The final product in this stage is a draft of a Year-at-a-Glance Framework and a Curriculum Alignment Matrix that will be used to develop a Curriculum Map in the next action step.

# Monitoring/Evaluation

Progress will be monitored by the Shanksville-Stonycreek Administrative team and the Intermediate Unit Curriculum Department. Electronic and/or printed documents will be submitted for review and evaluation.

### **Evidence-based Strategy**

Digging Deeper - Root Cause Analysis

### Measurable Goals

Goal Nickname	Measurable Goal Statement (Smart Goal)
Curriculum Development	It is the goal of the Shanksville-Stonycreek School District to develop and revise the district's Pre K - 12 curriculum to be completed and finalized by the end of the 2025 school year.

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
Use the Year-at-a-Glance framework to develop a	2023-06-01 -	SSSD	Year-at-a-Glance
Curriculum Alignment Framework to ensure the standards'	2024-05-31	Technology/Curriculum	Framework, Curriculum
alignment exists. These documents will be used for		Coordinator, SSSD	Format Template, Current
Curriculum Mapping in the next action step.		Superintendent, SSSD and	PA Standards, Student
		Intermediate Unit	Achievement Data
		Curriculum Specialists	

### **Anticipated Outcome**

The final product in this stage is a completed Year-at-a-Glance Framework and a Curriculum Alignment Matrix that will be used to develop a Curriculum Map.

### **Monitoring/Evaluation**

Progress will be monitored by the Shanksville-Stonycreek Administrative team and the Intermediate Unit Curriculum Department. Electronic and/or printed documents will be submitted for review and evaluation.

# **Evidence-based Strategy**

PA Roadmap to Effective Instruction

### Measurable Goals

Goal Nickname	Measurable Goal Statement (Smart Goal)
Curriculum Development	It is the goal of the Shanksville-Stonycreek School District to develop and revise the district's Pre K - 12 curriculum to be completed and finalized by the end of the 2025 school year.

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
To use the previously developed Year-at-a-	2024-06-01 -	SSSD Technology/Curriculum	Completed Year-at-a-Glance
Glance and Curriculum Alignment Matrix to	2025-05-31	Coordinator, SSSD Superintendent,	Framework and Curriculum
finalize a District Curriculum Map as a final		SSSD and Intermediate Unit	Alignment Matrix. Curriculum
product.		Curriculum Specialists	Mapping templates.

### **Anticipated Outcome**

In this final action step, the anticipated outcome is to have a completed, comprehensive working curriculum.

### **Monitoring/Evaluation**

Progress will be monitored by the Shanksville-Stonycreek Administrative team and the Intermediate Unit Curriculum Department. Electronic and/or printed documents will be submitted and evaluated for final adoption.

# **Evidence-based Strategy**

Differentiated Instruction

# **Measurable Goals**

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te m to in er	eaching practices by introducing, improving, and adopting technology driven learning, instruction and nanagement by the end of the 2025 school year. Initiatives will include, but not be limited to; improved one-o-one electronic device programs for students; improved instruction for students on how to participate neffective and meaningful learning programs remotely; improved instruction for teachers on how to provide effective and meaningful instruction remotely; improved education for our parents on how to support remote earning opportunities; and improved security measures for responsible digital citizenship and technology use.

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
Meet with district professional development team bi- annually to strategize differentiated in-service for teachers.	2022-06-01 - 2023-05-31	Superintendent; Principal; Curriculum/Technology Coordinator	Yearly in-service calendar
Analyze administrative and teacher input to structure professional development needs, wants, and activities.	2022-06-01 - 2023-05-31	Superintendent; Principal; Curriculum/Technology	Teacher survey/review

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
		Coordinator	
Explore programs that address areas of need in order to provide suitable professional development.	2022-06-01 - 2023-05-31	Superintendent; Principal; Curriculum/Technology Coordinator	Local and statewide providers
Provide PD for teachers during available opportunities during the school year.	2023-06-01 - 2024-05-31	Superintendent; Principal; Curriculum/Technology Coordinator	IU, state, and independent training resources
Develop and implement differentiated learning strategies to strengthen and increase student engagement throughout the district.	2023-06-01 - 2024-05-31	Superintendent; Principal; Curriculum/Technology Coordinator	Evaluations; observations

# **Anticipated Outcome**

Identifying areas of need regarding differentiated instruction within the district that will lead to stronger instruction

### **Monitoring/Evaluation**

Evaluation; work with IU and PDE to provide PD opportunities.

# **Evidence-based Strategy**

Development of organized virtual classroom

### **Measurable Goals**

teaching	oal of the Shanksville-Stonycreek School District to update the use of current technology and
ineffective effective	practices by introducing, improving, and adopting technology driven learning, instruction and ment by the end of the 2025 school year. Initiatives will include, but not be limited to; improved one-ectronic device programs for students; improved instruction for students on how to participate re and meaningful learning programs remotely; improved instruction for teachers on how to provide and meaningful instruction remotely; improved education for our parents on how to support remote opportunities; and improved security measures for responsible digital citizenship and technology use.

Action Step	Anticipated Start/Completion	Lead Person/Position	Materials/Resources/Supports Needed
Faculty establishes and develops online, virtual classroom using provided district resources.	2022-06-01 - 2023-05-31	Superintendent; Principal; Curriculum/Technology Coordinator	Access to Schoology; Technology coach/coordinator; local Intermediate Unit
Faculty participates in provided professional development to strengthen structure and focus of online classroom.	2023-06-01 - 2024-05-31	Superintendent; Principal; Curriculum/Technology Coordinator	Schoology; Technology Coach/Coordinator; Local Intermediate Unit
Faculty utilizes structured and organized virtual classroom in day-to-day instruction in both the face-to-face and online environments.	2024-06-01 - 2025-05-30	Superintendent; Principal; Curriculum/Technology	Observation; Evaluations

Action Step	Anticipated Lead Person/Position Start/Completion		Lead Person/Position		Materials/Resources/Supports Needed
		Coordinator			
Anticipated Outcome					
Identifying faculty use of online instruction in both	n face-to-face and virtual envi	ronments.			
Monitoring/Evaluation					
	pportunities.				

Measurable Goals	Action Plan Name	Professional  Development Step	Anticipated Timeline
It is the goal of the Shanksville-Stonycreek School District to develop and revise the	Digging	Use the Year-at-a-	06/01/2023
district's Pre K - 12 curriculum to be completed and finalized by the end of the 2025	Deeper -	Glance framework	-
school year. (Curriculum Development)	Root	to develop a	05/31/2024
	Cause	Curriculum	
	Analysis	Alignment	
		Framework to	
		ensure the	
		standards'	
		alignment exists.	
		These documents	
		will be used for	
		Curriculum	
		Mapping in the	
		next action step.	

Measurable Goals	Action Plan Name	Professional  Development Step	Anticipated Timeline
It is the goal of the Shanksville-Stonycreek School District to develop and revise the	PA	To use the	06/01/2024
district's Pre K - 12 curriculum to be completed and finalized by the end of the 2025	Roadmap	previously	-
school year. (Curriculum Development)	to Effective	developed Year-	05/31/2025
	Instruction	at-a-Glance and	
		Curriculum	
		Alignment Matrix	
		to finalize a	
		District Curriculum	
		Map as a final	
		product.	
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Measurable Goals	Action Plan Name	Professional  Development Step	Anticipated Timeline
It is the goal of the Shanksville-Stonycreek School District to update the use of current technology and teaching practices by introducing, improving, and adopting technology driven learning, instruction and management by the end of the 2025 school year. Initiatives will include, but not be limited to; improved one-to-one electronic device programs for students; improved instruction for students on how to participate ineffective and meaningful learning programs remotely; improved instruction for teachers on how to provide effective and meaningful instruction remotely; improved education for our parents on how to support remote learning opportunities; and improved security measures for responsible digital citizenship and technology use. (Technology Initiative)	Differentiated Instruction	Meet with district professional development team bi-annually to strategize differentiated inservice for teachers.	06/01/2022 - 05/31/2023

Measurable Goals	Action Plan Name	Professional  Development Step	Anticipated Timeline
It is the goal of the Shanksville-Stonycreek School District to update the use of current technology and teaching practices by introducing, improving, and adopting technology driven learning, instruction and management by the end of the 2025 school year. Initiatives will include, but not be limited to; improved one-to-one electronic device programs for students; improved instruction for students on how to participate ineffective and meaningful learning programs remotely; improved instruction for teachers on how to provide effective and meaningful instruction remotely; improved education for our parents on how to support remote learning opportunities; and improved security measures for responsible digital citizenship and technology use. (Technology Initiative)	Differentiated Instruction	Provide PD for teachers during available opportunities during the school year.	06/01/2023 - 05/31/2024

,	Differentiated		
technology driven learning, instruction and management by the end of the 2025 school year. Initiatives will include, but not be limited to; improved one-to-one electronic device programs for students; improved instruction for students on how to participate ineffective and meaningful learning programs remotely; improved instruction for teachers on how to provide effective and meaningful instruction remotely; improved education for our parents on how to support remote learning opportunities; and improved security measures for responsible digital citizenship and	Instruction	Develop and implement differentiated learning strategies to strengthen and increase student engagement throughout the district.	06/01/2023 - 05/31/2024

Measurable Goals	Action Plan Name	Professional  Development Step	Anticipated Timeline
It is the goal of the Shanksville-Stonycreek School District to update the use of current technology and teaching practices by introducing, improving, and adopting technology driven learning, instruction and management by the end of the 2025 school year. Initiatives will include, but not be limited to; improved one-to-one electronic device programs for students; improved instruction for students on how to participate ineffective and meaningful learning programs remotely; improved instruction for teachers on how to provide effective and meaningful instruction remotely; improved education for our parents on how to support remote learning opportunities; and improved security measures for responsible digital citizenship and technology use.	Development of organized virtual classroom	Faculty participates in provided professional development to strengthen structure and focus of online classroom.	06/01/2023 - 05/31/2024

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Measurable Goals	Action Plan	Communication	Anticipated
	Name	Step	Timeline
It is the goal of the Shanksville-Stonycreek School District to develop and revise the district's Pre K - 12 curriculum to be completed and finalized by the end of the 2025 school year. (Curriculum Development)	The Standards Aligned System	Assessment of current curriculum, scope & sequence, course framing, Year-at-a-Glance formatting, template selection.	06/01/2022 - 05/31/2023

Measurable Goals	Action Plan	Communication	Anticipated
	Name	Step	Timeline
It is the goal of the Shanksville-Stonycreek School District to update the use of current technology and teaching practices by introducing, improving, and adopting technology driven learning, instruction and management by the end of the 2025 school year. Initiatives will include, but not be limited to; improved one-to-one electronic device programs for students; improved instruction for students on how to participate ineffective and meaningful learning programs remotely; improved instruction for teachers on how to provide effective and meaningful instruction remotely; improved education for our parents on how to support remote learning opportunities; and improved security measures for responsible digital citizenship and technology use. (Technology Initiative)	Differentiated Instruction	Meet with district professional development team bi-annually to strategize differentiated inservice for teachers.	06/01/2022 - 05/31/2023

Measurable Goals	Action Plan Name	Communication Step	Anticipated Timeline
It is the goal of the Shanksville-Stonycreek School District to update the use of current technology and teaching practices by introducing, improving, and adopting technology driven learning, instruction and management by the end of the 2025 school year. Initiatives will include, but not be limited to; improved one-to-one electronic device programs for students; improved instruction for students on how to participate ineffective and meaningful learning programs remotely; improved instruction for teachers on how to provide effective and meaningful instruction	Differentiated Instruction		06/01/2022 - 05/31/2023
remotely; improved education for our parents on how to support remote learning opportunities; and improved security measures for responsible digital citizenship and technology use. (Technology Initiative)			

Measurable Goals	Action Plan	Communication	Anticipated
	Name	Step	Timeline
It is the goal of the Shanksville-Stonycreek School District to update the use of current technology and teaching practices by introducing, improving, and adopting technology driven learning, instruction and management by the end of the 2025 school year. Initiatives will include, but not be limited to; improved one-to-one electronic device programs for students; improved instruction for students on how to participate ineffective and meaningful learning programs remotely; improved instruction for teachers on how to provide effective and meaningful instruction remotely; improved education for our parents on how to support remote learning opportunities; and improved security measures for responsible digital citizenship and technology use. (Technology Initiative)	Differentiated Instruction	Explore programs that address areas of need in order to provide suitable professional development.	06/01/2022 - 05/31/2023

Measurable Goals	Action Plan Name	Communication Step	Anticipated Timeline
It is the goal of the Shanksville-Stonycreek School District to update the use of current technology and teaching practices by introducing, improving, and adopting technology driven learning, instruction and management by the end of the 2025 school year. Initiatives will include, but not be limited to; improved one-to-one electronic device programs for students; improved instruction for students on how to participate ineffective and meaningful learning programs remotely; improved instruction for teachers on how to provide effective and meaningful instruction remotely; improved education for our parents on how to support remote learning	Differentiated Instruction	Develop and implement differentiated learning strategies to strengthen and increase student engagement throughout the	06/01/2023 - 05/31/2024
opportunities; and improved security measures for responsible digital citizenship and technology use. (Technology Initiative)		district.	

Measurable Goals	Action Plan	Communication	Anticipated
	Name	Step	Timeline
It is the goal of the Shanksville-Stonycreek School District to update the use of current technology and teaching practices by introducing, improving, and adopting technology driven learning, instruction and management by the end of the 2025 school year. Initiatives will include, but not be limited to; improved one-to-one electronic device programs for students; improved instruction for students on how to participate ineffective and meaningful learning programs remotely; improved instruction for teachers on how to provide effective and meaningful instruction remotely; improved education for our parents on how to support remote learning opportunities; and improved security measures for responsible digital citizenship and technology use. (Technology Initiative)	Development of organized virtual classroom	Faculty establishes and develops online, virtual classroom using provided district resources.	06/01/2022 - 05/31/2023

Measurable Goals	Action Plan	Communication	Anticipated
	Name	Step	Timeline
It is the goal of the Shanksville-Stonycreek School District to update the use of current technology and teaching practices by introducing, improving, and adopting technology driven learning, instruction and management by the end of the 2025 school year. Initiatives will include, but not be limited to; improved one-to-one electronic device programs for students; improved instruction for students on how to participate ineffective and meaningful learning programs remotely; improved instruction for teachers on how to provide effective and meaningful instruction remotely; improved education for our parents on how to support remote learning opportunities; and improved security measures for responsible digital citizenship and technology use. (Technology Initiative)	Development of organized virtual classroom	Faculty utilizes structured and organized virtual classroom in day-to-day instruction in both the face-to-face and online environments.	06/01/2024 - 05/30/2025

### **APPROVALS & SIGNATURES**

### **Assurance of Quality and Accountability**

As Chief School Administrator, I affirm that this LEA Level Plan was developed in accordance, and will comply with the applicable provisions of 22 Pa. Code, Chapters 4, 12, 14, 16 and 49. I also affirm that the governing board reviewed the LEA Level Plan, as indicated in the attached official Board minutes and the contents of the plan are true and correct. Finally, I affirm that the plan was made available for public inspection and comment for a minimum of 28 days prior to approval by the school's governing board and submission to the Department.

School Board Minutes or Affirmation Statement

Signature (Entered Electronically and must have access to web application).

Chief School Administrator

### ADDENDUM A: BACKGROUND INFORMATION TO INFORM PLAN

#### **Strengths**

Foster a vision and culture of high expectations for success for all students, educators, and families - Since SSSD is one of the five smallest school districts in the Commonwealth, we have direct availability to all students, staff and families. With only 280 students Pre K - 12 and an average graduating class size of approximately 20 students per class, and the fact that our entire school district is in one facility, we are able to communicate effectively with all stakeholders about vision and culture of high expectations for success for all students.

Engage in meaningful two-way communication with stakeholders to sustain shared responsibility for student learning across the district - Since SSSD is one of the five smallest school districts in the Commonwealth, we have direct communication with families frequently. With only 280 students Pre K - 12 and an average graduating class size of approximately 20 students per class, and the fact that our entire school district is in one facility, we are able to communicate effectively with all stakeholders about vision and culture of high expectations for success for all students. Our School Board members and parents participate regularly with student activities and events.

Build the capacity of central office and school administrators as

### **Challenges**

Ensure effective, standards-aligned curriculum and assessment - The Shanksville-Stonycreek School District is currently committed to updating the curriculum and assessment tools. This will be a multi-year initiative that will update, record, and secure the curriculum, allowing for future review and updates to occur regularly.

Engage in meaningful two-way communication with stakeholders to sustain shared responsibility for student learning across the district - Communication with stakeholders is essential to success in all areas of education. SSSD is emerging in this area because formats for communication change regularly with improvements in technology.. SSSD communicates via social media, webpages, phone communication systems, email, and others, but improving communication with stakeholders will always be a system needing improvement.

Adopting technology and incorporating on-line/virtual instruction into our curricular programs - In the advent of the pandemic, SSSD was thrust into using virtual instruction as an educational format. Although for several years, SSSD has been planning to incorporate the use of a one-to-one student electronic device programs, the increased use of online resources and textbooks,

instructional leaders to effectively monitor, supervise, and support high quality teaching and learning - Because of the small size, we do not really have a central office/administration hurdle to contend with. The Pre K - 12 principal handles many low-level student issues Pre K - 8 while the superintendent addresses student issues grades 9-12. When an issues requires more intense scrutiny, the building principal and superintendent work together on all issues. Academic planning, staffing issues, and instructional plans are monitored weekly, as a group. The curriculum/technology coordinator and business manager meet weekly (or as needed) with the building principal and superintendent to address all aspects of the school system. We are able to meet in-person and do not need to rely on virtual or phone communications to hold discussions. Having this close proximity to one another allows us to identify and address concerns promptly.

Recruit and retain fully credentialed, experienced and highquality leaders and teachers - By hiring fully credentialed teachers, the SSSD administrative team is able to focus directly on professional development without worrying about unqualified staff needing additional assistance. It allows SSSD to prepare meaningful professional development based on data reviews, observation, and both empirical and anecdotal evidence.

Establish and maintain a focused system for continuous improvement and ensure organizational coherence - SSSD

### Challenges

and the use of electronic communications between students and teachers, SSSD was forced to implement these concepts abruptly. Much progress has been made in all of these areas, however concerns of improving these initiative in a safe and efficient manner will remain a focus for the SSSD administration and staff. Online instruction will continue to emerge as technology continues to change regularly.

Funding for improved technology - Although funding has been provided for a variety of initiatives such as learning loss due to the pandemic, an ongoing concern will be improving education through the use of technology and funding updates to the electronic equipment/programs necessary to keep it current and meaningful to the 21st century learner.

Educating teachers to provide an increased use of technology for instruction - Providing necessary training to keep the staff "ahead" of the students while using electronic means of instruction will always be emerging. Students born into the age of technology are typically more advanced and comfortable with the use of technology than those providing them with instruction. Ongoing professional development will be necessary to advance our teaching staff's knowledge of online learning/instruction.

With a small student enrollment, altering class schedules is a challenge. With a Pre K - 12 facility under one roof, altering course scheduling is difficult.

Administrators are able to monitor Pre K - 12 school systems closely, on a daily basis since we are in one facility. Administrators meet daily on a one-to-one basis and weekly (at a minimum) as an administrative team. We are fortunate to be able to identify concerns and address weaknesses regularly. The ability to meet regularly allows us to focus on weaknesses and areas of concern while monitoring the systemic areas that we feel are operating in a successful manner.

The greatest strength of SSSD is it's small enrollment size. With a Pre K - 12 enrollment of under 275 students, it keeps individual class sizes low which allows teachers and administration to become very familiar with students on a personal level.

SSSD is staffed with caring and committed staff members who monitor students on a daily basis. Our staff is located in one Pre K - 12 facility so communications of concerns about students is very efficient.

SSSD has little to no diversity racially, religiously or in any other aspect. Our students are close-knit, and very familiar with one another. We do not have relevant sub-groups of students who may need more specific or individualized attention other than socio-economically challenged and students with disabilities.

#### **Challenges**

Sharing itinerant staff between Kindergarten and grade 12 limits the administrators ability to make major adjustments to student schedules at the elementary, middle, or high school levels since all students share these staff members on a daily basis.

Limited numbers of staff members makes it difficult to offer new courses and programs. We have a limited number of classrooms available and our class sizes are extremely small, so justifying additional staff members to add new courses is difficult.

In career development, collecting accurate artifacts and managing portfolios properly is a challenge.

A challenge of the health, safety and physical education program is that there is only one instructor from Kindergarten through grade 12. The schedule is extremely full for that instructor so new or different course offerings are limited.

Arts and humanities are challenged by busy schedules of students who participate in multiple activities. Creating and sustaining a fair and equitable schedule that balances participation in the arts as well as a students required academic courses is a challenge.

One of the biggest challenges in history and social studies is

All students are monitored daily by all staff members and through efficient communication between the school administrators, teachers, school counselor, school nurse, department-heads, etc., student needs are addressed promptly.

To address organizational concerns with student portfolios, an electronic management system will be purchased to better organized archived records.

Physical Education courses are offered to students throughout the elementary, middle and high school experience. SSSD has one k-12 physical education teacher who provides instruction to all grade levels, so their is continuity and flow in the curriculum taught from Kindergarten through grade 12.

Health and safety courses are offered to students and focuses on mental health, pro-social interactions with others, making healthy choices, safe-living strategies, etc.

The Shanksville-Stonycreek School District provides direct instruction in key content areas related to Civics and Government, Economics, Geography and History.

In 2018, grades 4 and 7 met or exceeded performance measures in Language Arts.

In 2018, all grades with the exception of grade 5 met or exceeded

### Challenges

providing time for the instructors to participate in professional development and to work cooperatively with the language arts department on cross-curricular activities.

In 2019, all but one of the tested grade levels, with the exception of grade 7, tested below or well below performance measures in Language Arts.

Returning to a more traditional method of instruction, postpandemic.

Increased familiarity and use with the introduction of online learning and one-to-one computer initiatives.

Consistent lower performance in grade 5 Language Arts. Review and modification of instructional strategies, curriculum, and schedule will be considered.

Continued review and evaluation of instructional practices and the use of online instructional formats in a newly introduced oneto-one computer initiative.

Updating the district curriculum.

Increasing professional development in differentiated instruction.

In 2019, grade 8 fell below the expected performance measures in Science.

performance measures in Language Arts.

In 2021, all tested grade levels, with the exception of grade 5 met or exceeded performance measures in Language Arts.

In 2018, all tested grade levels, with the exception of grade 4 tested well above expected performance measures with grade 4 met the performance measures in Mathematics.

In 2019, all tested grade levels, with the exception of grade 6 met or exceeded expected performance measures in Mathematics.

In 2021, all tested grade levels met or exceeded expected performance measures in Mathematics.

In 2018, all tested grade levels, student either met or exceeded expected performance measures in Science.

In 2019, grade 4 exceeded expected performance measures in Science.

In 2021, all tested grade levels met the expected performance measures in Science.

In the elementary, overall performance of all student groups in Science/Biology is 12 % above state average and is meeting statewide targets.

#### **Challenges**

Continued evaluation of instructional delivery and the introduction of a one-to-one computer initiative.

In the elementary, overall performance of all student groups in English Language Arts/Literature is 3 % below statewide averages and is not meeting statewide targets.

In the elementary, overall performance of all student groups in Mathematics/Algebra is 13.9 % below statewide averages and is not meeting statewide targets.

In the middle school, overall performance of all student groups in Science/Biology is 11 % below state averages and is not meeting statewide targets.

In the middle school, overall performance of all student groups in English Language Arts/Literature is 12 % below state averages and is not meeting statewide targets.

In the high school, overall growth performance of all student groups in Science/Biology is 25.1% below

In the elementary, overall growth performance of all student groups in Mathematics/Algebra is 1.7 % above statewide average growth score and is meeting statewide growth targets.

In the elementary, overall growth performance of all student groups in Science/Biology is 12 % above statewide average growth score and is exceeding statewide growth targets.

In the middle school, the percentage of regular attendance exceeds statewide averages by 9.6 %.

In the high school, the percentage of regular attendance exceeds statewide averages by 7.7 %.

Most Notable Observations/Patterns

In recent years, college preparation was the main focus placed on public educators by the Pennsylvania Department of Education. Currently, the focus is shifting to include an increased focus on vocational skills and occupations, particularly in the rural areas. Improving our curriculum to meet the needs of our academic students, vocational students, students with special needs, all performing on different levels will require a focus on differentiated instruction for all students. With the increased availability of advanced-level, online courses, that may be incorporated into a students regular "personalized" curriculum, much planning and preparation must take place in creating an updated, twenty first century curriculum that will benefit all students basic and advanced needs.

Ensure effective, standards-aligned curriculum and assessment - The Shanksville-Stonycreek School District is currently committed to updating the curriculum and assessment tools. This will be a multi-year initiative that will update, record, and secure the curriculum, allowing for future review and updates to occur regularly.

Revising and updating the Shanksville-Stonycreek School curriculum has become a priority within the district and a main focus of our professional development plan. In past years, several attempts have been made to update the Pre K - 12 curriculum but obstacles including administrative turn-over, loss of resources and guidance from the local Intermediate Unit, school safety trainings, the COVID 19 pandemic and others. The administrative team at SSSD has already begun the process of evaluating our current curriculum with the teaching staff and has contracted with outside vendors to lead us through the process. We have developed a multi-year plan to update and implement our new curriculum. Points of discussion have been ,and will continue to be the framework that will be used to organize the curriculum, when and how teaching staff will have time to work on curriculum development, how to warehouse the curriculum and make it available to stakeholders, how to integrate traditional face-to-face instruction along with remote learning/instruction, and other logistical concerns.

Adopting technology and incorporating online/virtual instruction into our curricular programs - In the advent of the pandemic, SSSD was thrust into using virtual instruction as an educational format. Although for several years, SSSD has been planning to incorporate It has been an administrative goal and initiative to update technology and how it is used on a regular basis. Pre COVID, we were working on a plan to expand the use of technology within the classroom and to provide professional development to the teaching staff on how to incorporate more technology into their instructional practices. The COVID 19 pandemic forced us to advance our

the use of a one-to-one student electronic device programs, the increased use of online resources and textbooks, and the use of electronic communications between students and teachers, SSSD was forced to implement these concepts abruptly. Much progress has been made in all of these areas, however concerns of improving these initiative in a safe and efficient manner will remain a focus for the SSSD administration and staff. Online instruction will continue to emerge as technology continues to change regularly.

technology plan to adopt one-to-one student/electronic device programs, the development and use of remote teaching practices, and the education of our students/families to use the new remote learning plan. Discussion points include how to incorporate remote instruction with traditional instruction, how to manage one-to-one student device programs in a safe and effective manner, review and purchase of textbooks with online components, how to instruct in a fully-virtual educational day, and other topics.

Educating teachers to provide an increased use of technology for instruction - Providing necessary training to keep the staff "ahead" of the students while using electronic means of instruction will always be emerging. Students born into the age of technology are typically more advanced and comfortable with the use of technology than those providing them with instruction. Ongoing professional development will be necessary to advance our teaching staff's knowledge of online learning/instruction.

Since the Pandemic has forced SSSD to enter into parts of the technology plan earlier than planned, a focus has been, and will remain to be how to properly train our teaching staff on the best practices of online/virtual education. Although SSSD has provided much training and virtual working days with students to practice their remote instructional delivery, the system needs continues improvement. Discussion points include managing virtual classrooms, how to grade and take attendance virtually, how to find and use instructional resources in a virtual setting, how to manage self-preservation and good mental health while working remotely and other topics.

## **ADDENDUM B: ACTION PLAN**

## Action Plan: The Standards Aligned System

Action Steps	Anticipated Start/Completion Date		
Assessment of current curriculum, scope & sequence, course framing, Year-at-a-Glance formatting, template selection.	06/01/2022 - 05/31/2023		
Monitoring/Evaluation	Anticipated Output		
Progress will be monitored by the Shanksville- Stonycreek Administrative team and the Intermediate Unit Curriculum Department. Electronic and/or printed	The final product in this stage is a draft of a Year-at-a-Glance Fr Curriculum Alignment Matrix that will be used to develop a Curnext action step.		
documents will be submitted for review and evaluation.  Material/Resources/Supports Needed		PD Step	Comm Step

# Action Plan: Digging Deeper - Root Cause Analysis

The final product in this stage is a completed Year-at-a-Glance Framewoniate  Curriculum Alignment Matrix that will be used to develop a Curriculum Noted		
	PD Step	Comm Step
lent Achievement Data	yes	no
tŀ	hat will be used to dev	hat will be used to develop a Curriculur  PD Step

## Action Plan: PA Roadmap to Effective Instruction

06/01/2024 - 05/31/2025		
anticipated Output		
In this final action step, the anticipated outcome is to have a completed, comprehensive working curriculum.		ed,
	PD Step	Comm Step
lignment Matrix. Curriculum Mapping templates.	yes	no
	nticipated Output  In this final action step, the anticipated outcome is to have omprehensive working curriculum.	nticipated Output  In this final action step, the anticipated outcome is to have a complet omprehensive working curriculum.  PD Step

**Action Plan: Differentiated Instruction** 

Action Steps	Anticipated Start/Completion Date		
Meet with district professional development team biannually to strategize differentiated in-service for teachers.	06/01/2022 - 05/31/2023		
Monitoring/Evaluation	Anticipated Output		
Evaluation; work with IU and PDE to provide PD opportunities.	Identifying areas of need regarding differentiated instruction within the that will lead to stronger instruction		
Material/Resources/Supports Needed	PD Step	Comm Step	
Yearly in-service calendar	yes	yes	

Action Steps Anticipated Start/Completion Date			
Analyze administrative and teacher input to structure professional development needs, wants, and activities.	·		
Monitoring/Evaluation	Anticipated Output		
Evaluation; work with IU and PDE to provide PD opportunities.	Identifying areas of need regarding differentiated instruction within the o		
Material/Resources/Supports Needed	PD Step	Comm Step	
••			

Action Steps	Anticipated Start/Completion Date		
Explore programs that address areas of need in order to provide suitable professional development.	06/01/2022 - 05/31/2023		
Monitoring/Evaluation	Anticipated Output		
Evaluation; work with IU and PDE to provide PD	Identifying areas of need regarding differentiated instruction with		
opportunities.	that will lead to stronger instruction		
opportunities.  Material/Resources/Supports Needed	that will lead to stronger instruction  PD Step	Comm Step	

Action Steps	Anticipated Start/Completion Date		
Provide PD for teachers during available opportunities during the school year.	es 06/01/2023 - 05/31/2024		
Monitoring/Evaluation	Anticipated Output		
Evaluation; work with IU and PDE to provide PD opportunities.	Identifying areas of need regarding differentiated instruction with that will lead to stronger instruction		
Material/Resources/Supports Needed	PD Step	Comm Step	
IU, state, and independent training resources	yes	no	

Action Steps	Anticipated Start/Comple	tion Date	
Develop and implement differentiated learning strategies to strengthen and increase student engagement throughout the district.	06/01/2023 - 05/31/202	4	
Monitoring/Evaluation	Anticipated Output		
Evaluation; work with IU and PDE to provide PD	Identifying areas of nee	d regarding different	iated instruction within the district
opportunities.	that will lead to stronger	instruction	
Material/Resources/Supports Needed		PD Step	Comm Step
Evaluations; observations		yes	yes

Action Plan: Development of organized virtual classroom

Action Steps	Anticipated Start/Completion Date		Anticipated Start/Completion Date		
Faculty establishes and develops online, virtual classroom using provided district resources.	06/01/2022 - 05/31/2023				
Monitoring/Evaluation	Anticipated Output				
Evaluation; work with IU and PDE to provide PD opportunities.	Identifying faculty use of online instruction in both face-to-face a environments.		and virtual		
	D.	D Step	Comm Step		
Material/Resources/Supports Needed			•		

Action Steps	Anticipated Start/Completion Date		
Faculty participates in provided professional development to strengthen structure and focus of online classroom.	06/01/2023 - 05/31/2024		
Monitoring/Evaluation	Anticipated Output		
Evaluation; work with IU and PDE to provide PD opportunities.	Identifying faculty use of online instruction in both face-to-face a environments.		ce and virtual
Material/Resources/Supports Needed		PD Step	Comm Step
Schoology; Technology Coach/Coordinator; Local I	ntermediate Unit	yes	no

Action Steps	Anticipated Start/Completion	Date	
Faculty utilizes structured and organized virtual classroom in day-to-day instruction in both the face-to-face and online environments.	06/01/2024 - 05/30/2025		
Monitoring/Evaluation	Anticipated Output		
Evaluation; work with IU and PDE to provide PD opportunities.	Identifying faculty use of or environments.	nline instruction in	both face-to-face and virtual
Material/Resources/Supports Needed		PD Step	Comm Step

## **ADDENDUM C: PROFESSIONAL DEVELOPMENT PLANS**

Measurable Goals	Action Plan Name	Professional  Development Step	Anticipated Timeline
It is the goal of the Shanksville-Stonycreek School District to develop and revise the district's Pre K - 12 curriculum to be completed and finalized by the end of the 2025 school year. (Curriculum Development)	Digging Deeper - Root Cause Analysis	Use the Year-at-a-Glance framework to develop a Curriculum Alignment Framework to ensure the standards' alignment exists. These documents will be used for Curriculum Mapping in the next action step.	06/01/2023 - 05/31/2024
It is the goal of the Shanksville-Stonycreek School District to develop and revise the district's Pre K - 12 curriculum to be completed and finalized by the end of the 2025 school year. (Curriculum Development)	PA Roadmap to Effective Instruction	To use the previously developed Year-at-a-Glance and Curriculum Alignment Matrix to finalize a	06/01/2024 - 05/31/2025

Measurable Goals	Action Plan Name	Professional Development Step  District Curriculum Map as a final product.	Anticipated Timeline
It is the goal of the Shanksville-Stonycreek School District to update the use of current technology and teaching practices by introducing, improving, and adopting technology driven learning, instruction and management by the end of the 2025 school year. Initiatives will include, but not be limited to; improved one-to-one electronic device programs for students; improved instruction for students on how to participate ineffective and meaningful learning programs remotely; improved instruction for teachers on how to provide effective and meaningful instruction remotely; improved education for our parents on how to support remote learning opportunities; and improved security measures for responsible digital citizenship and technology use. (Technology Initiative)	Differentiated Instruction	Meet with district professional development team bi-annually to strategize differentiated inservice for teachers.	06/01/2022 - 05/31/2023
It is the goal of the Shanksville-Stonycreek School District to update the use of current technology and teaching practices by introducing, improving, and adopting technology driven learning, instruction and management by the end of the 2025 school year. Initiatives will include, but not be limited to; improved one-to-one electronic device programs for students; improved instruction for students on how to participate ineffective and meaningful learning programs remotely; improved instruction for teachers on how to provide effective and meaningful instruction remotely; improved education for our parents on how to support remote learning opportunities; and improved security measures for responsible digital citizenship and technology use. (Technology Initiative)	Differentiated Instruction	Provide PD for teachers during available opportunities during the school year.	06/01/2023 - 05/31/2024

Measurable Goals	Action Plan Name	Professional  Development Step	Anticipated Timeline
It is the goal of the Shanksville-Stonycreek School District to update the use of current technology and teaching practices by introducing, improving, and adopting technology driven learning, instruction and management by the end of the 2025 school year. Initiatives will include, but not be limited to; improved one-to-one electronic device programs for students; improved instruction for students on how to participate ineffective and meaningful learning programs remotely; improved instruction for teachers on how to provide effective and meaningful instruction remotely; improved education for our parents on how to support remote learning opportunities; and improved security measures for responsible digital citizenship and technology use. (Technology Initiative)	Differentiated Instruction	Develop and implement differentiated learning strategies to strengthen and increase student engagement throughout the district.	06/01/2023 - 05/31/2024
It is the goal of the Shanksville-Stonycreek School District to update the use of current technology and teaching practices by introducing, improving, and adopting technology driven learning, instruction and management by the end of the 2025 school year. Initiatives will include, but not be limited to; improved one-to-one electronic device programs for students; improved instruction for students on how to participate ineffective and meaningful learning programs remotely; improved instruction for teachers on how to provide effective and meaningful instruction remotely; improved education for our parents on how to support remote learning opportunities; and improved security measures for responsible digital citizenship and technology use. (Technology Initiative)	Development of organized virtual classroom	Faculty participates in provided professional development to strengthen structure and focus of online classroom.	06/01/2023 - 05/31/2024

## PROFESSIONAL DEVELOPMENT PLANS

Professional Development Step	Audience	e	Topics of Prof	f. Dev
Professional Development Steps - Curriculum Development	Faculty,	Administration	developmen	I attend scheduled professional at throughout the school year, including inand specially scheduled sessions when
Evidence of Learning		Anticipated Time	eframe	Lead Person/Position
Faculty produces tangible models of each curriculum	courses	06/01/2022 - 0	5/30/2025	Superintendent
Danielson Framework Component Met in this	s Plan:	This S	itep meets the Req	uirements of State Required Trainings:

Professional Development Step	Audience	Topics of Prof. Dev
Professional Development Steps - Technology	Faculty; Administration	Teachers will attend scheduled professional development throughout the school year, including in-service days and specially scheduled sessions when available.

Evidence of Learning	Anticipated Timeframe	Lead Person/Position
Faculty applies principles of technology development in the daily classroom.	06/01/2022 - 05/30/2025	Superintendent
Danielson Framework Component Met in this Plan:	This Step meets the Requi	rements of State Required Trainings:

#### **ADDENDUM D: ACTION PLAN COMMUNICATION**

Measurable Goals	Action Plan Name	Communication Step	Anticipated Timeline
It is the goal of the Shanksville-Stonycreek School District to develop and revise the district's Pre K - 12 curriculum to be completed and finalized by the end of the 2025 school year. (Curriculum Development)	The Standards Aligned System	Assessment of current curriculum, scope & sequence, course framing, Year-at-a-Glance formatting, template selection.	2022-06- 01 - 2023- 05-31
It is the goal of the Shanksville-Stonycreek School District to update the use of current technology and teaching practices by introducing, improving, and adopting technology driven learning, instruction and management by the end of the 2025 school year. Initiatives will include, but not be limited to; improved one-to-one electronic device programs for students; improved instruction for students on how to participate ineffective and meaningful learning programs remotely; improved instruction for teachers on how to provide effective and meaningful instruction remotely; improved education for our parents on how to support remote learning opportunities; and improved security measures for responsible digital citizenship and technology use. (Technology Initiative)	Differentiated Instruction	Meet with district professional development team bi-annually to strategize differentiated inservice for teachers.	2022-06- 01 - 2023- 05-31
It is the goal of the Shanksville-Stonycreek School District to update the use of current	Differentiated	Analyze	2022-06-

Measurable Goals	Action Plan Name	Communication Step	Anticipated Timeline
technology and teaching practices by introducing, improving, and adopting technology driven learning, instruction and management by the end of the 2025 school year. Initiatives will include, but not be limited to; improved one-to-one electronic device programs for students; improved instruction for students on how to participate ineffective and meaningful learning programs remotely; improved instruction for teachers on how to provide effective and meaningful instruction remotely; improved education for our parents on how to support remote learning opportunities; and improved security measures for responsible digital citizenship and technology use. (Technology Initiative)	Instruction	administrative and teacher input to structure professional development needs, wants, and activities.	01 - 2023- 05-31
It is the goal of the Shanksville-Stonycreek School District to update the use of current technology and teaching practices by introducing, improving, and adopting technology driven learning, instruction and management by the end of the 2025 school year. Initiatives will include, but not be limited to; improved one-to-one electronic device programs for students; improved instruction for students on how to participate ineffective and meaningful learning programs remotely; improved instruction for teachers on how to provide effective and meaningful instruction remotely; improved education for our parents on how to support remote learning opportunities; and improved security measures for responsible digital citizenship and technology use. (Technology Initiative)	Differentiated Instruction	Explore programs that address areas of need in order to provide suitable professional development.	2022-06- 01 - 2023- 05-31
It is the goal of the Shanksville-Stonycreek School District to update the use of current technology and teaching practices by introducing, improving, and adopting technology driven learning, instruction and management by the end of the 2025 school year.	Differentiated Instruction	Develop and implement differentiated	2023-06- 01 - 2024- 05-31

Initiatives will include, but not be limited to; improved one-to-one electronic device programs for students; improved instruction for students on how to participate ineffective and meaningful learning programs remotely; improved instruction for teachers on how to provide effective and meaningful instruction remotely; improved education for our parents on how to support remote learning opportunities; and improved security measures for responsible digital citizenship and technology use. (Technology Initiative)	Action Plan Name	Communication Step  learning strategies to strengthen and increase student engagement throughout the district.	Anticipated Timeline
It is the goal of the Shanksville-Stonycreek School District to update the use of current technology and teaching practices by introducing, improving, and adopting technology driven learning, instruction and management by the end of the 2025 school year. Initiatives will include, but not be limited to; improved one-to-one electronic device programs for students; improved instruction for students on how to participate ineffective and meaningful learning programs remotely; improved instruction for teachers on how to provide effective and meaningful instruction remotely; improved education for our parents on how to support remote learning opportunities; and improved security measures for responsible digital citizenship and technology use. (Technology Initiative)	Development of organized virtual classroom	Faculty establishes and develops online, virtual classroom using provided district resources.	2022-06- 01 - 2023- 05-31
It is the goal of the Shanksville-Stonycreek School District to update the use of current technology and teaching practices by introducing, improving, and adopting technology driven learning, instruction and management by the end of the 2025 school year. Initiatives will include, but not be limited to; improved one-to-one electronic device programs for students; improved instruction for students on how to participate	Development of organized virtual classroom	Faculty utilizes structured and organized virtual classroom in day-to-day instruction	2024-06- 01 - 2025- 05-30

Measurable Goals	Action Plan Name	Communication	Anticipated Timeline
ineffective and meaningful learning programs remotely; improved instruction for	Name	in both the face-	Imeline
teachers on how to provide effective and meaningful instruction remotely; improved education for our parents on how to support remote learning opportunities; and		to-face and online environments.	
improved security measures for responsible digital citizenship and technology use. (Technology Initiative)			

## **COMMUNICATIONS PLAN**

Audience	Topics/Message of Communication
Faculty; Administration; Support Staff;	Aspects of implementing curricular design framework
Frequency	Delivery Method
Monthly	Presentation
	Blog
	Faculty; Administration; Support Staff; Frequency

Communication Step	Audience	Topics/Message of Communication
Communication Plan -Technology	Faculty; Administration; Support Staff	Aspects of implementing technology professional development
Anticipated Timeframe	Frequency	Delivery Method
06/01/2022 - 05/30/2025	Monthly	Presentation
Lead Person/Position		
Superintendent		

## **ADDENDUM E: COMPREHENSIVE PLAN COMMUNICATIONS**

Communication Step	Topics of Message	Mode	Audience	Anticipated Timeline